

ROYAL ACCOLADE

SPRING/SUMMER
Feb-July 2025 Issue

THE ROYAL CLUB
VISION **2030**

TALE OF TWO CITIES
BOSTON & LONDON

SPRING IN HARVARD

SUMMERS CELEBRATION
LONDON

ARICON 2025 - King's College London
King's Awards for Excellence 2025 - House of Lords
British Houses of Parliament London 🇬🇧



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EDITOR'S NOTE

We are thrilled to share a significant milestone in our journey. The Oxford Club has officially transitioned to The Royal Club. This transformation marks more than a change in name; it signifies our evolution from a distinguished U.K.-based institution to a truly global platform for international business leaders, researchers, innovators, and social entrepreneurs.

In this issue, we dive deep into the latest club updates, insights, and strategies shaping today's dynamic business landscape. From sustainable development and leadership to the future of work, we spotlight thought leaders and changemakers who are driving meaningful impact and transformation.

Our mission remains clear: to equip you with actionable intelligence that empowers you to navigate challenges, embrace innovation, and seize opportunities on your business journey.

Thank you for being an integral part of our growing global community of forward-thinking professionals. We look forward to continuing this exciting new chapter with you together as The Royal Club.

Warm regards,
Editor-in-Chief

THE ROYAL CLUB VISION 2030

WHERE LEGACY MEETS LEADERSHIP

Expanding Horizons

The Royal Club (TRC) is not just rooted in tradition – it is defined by forward-thinking ambition. While we continue to honour our Oxford heritage, our reach now extends far beyond the UK. From London to Dubai, from New York to Singapore, The Royal Club (TRC) brings together high-impact individuals, innovators, and change-makers from across the globe. Our vision is to create a truly international nexus where business leaders, investors, creatives, and thought leaders can connect, collaborate, and shape global progress.

Sustainability at Our Core

In a world that demands more conscious leadership, we are proud to place ****business sustainability**** at the heart of our mission. The Royal Club (TRC) empowers its members to build future-ready enterprises – balancing profit with purpose. We facilitate education, investment, and collaboration in sustainable technologies, green finance, and ESG (Environmental, Social & Governance) strategies. As part of our pledge, we are introducing carbon-conscious event planning, digital-first networking, and a commitment to net-zero operations by 2030.

Powering Connections That Matter

True influence lies in meaningful connections. The Royal Club (TRC) curates exclusive experiences, strategic roundtables, and global retreats – designed to connect visionaries across industries.

Leading by Example

Leadership is more than status – it's stewardship. That's why our members are encouraged to not only build profitable ventures but to leave lasting legacies. Through tailored workshops, impact initiatives, and ESG-focused forums, we empower our community to lead with conscience, embracing solutions that reduce environmental impact and advance equitable growth.

Our Commitment to the Planet

From reducing single-use plastics at events to offering digital-first member services, The Royal Club (TRC) is proactively reducing its ****carbon footprint****. Together with our members, we are building a cleaner, smarter, and more resilient future.

TALE OF TWO CITIES – BOSTON & LONDON



In this modern reflection of Dickensian duality, Boston and London emerge not as rivals, but as complementary pillars of transatlantic influence. Each city, steeped in history and resilience, tells a tale of innovation, identity, and reinvention.

Boston, with its roots in revolution and academia, pulses with intellectual vigor and entrepreneurial spirit. London, timeless and cosmopolitan, balances tradition with transformation, serving as a global stage for finance, culture, and diplomacy.

Together, they form a narrative of two cities bound by legacy yet driven by the future bridging continents through shared ideals of progress, leadership, and global connectivity.

This is not a tale of conflict, but one of convergence where East meets West in a symphony of ideas, ambition, and enduring influence.

SPRING IN BOSTON (U.S)



ARICON & BOSTON AWARDS 2025 PARTICIPANTS ENJOY EXCLUSIVE HARVARD AND MIT TOURS AHEAD OF PRESTIGIOUS CONFERENCE
APRIL 10-11 | BOSTON-CAMBRIDGE, MA



In a remarkable prelude to the **ARICON Conference and Boston Awards 2025**, members of **The Royal Club (TRC)** formerly known as **The Oxford Club** embarked on an enriching private tour of **Harvard University** and the **Massachusetts Institute of Technology (MIT)** on April 10. These immersive campus visits offered a rare and intimate glimpse into two of the world's most celebrated academic institutions.





HARVARD UNIVERSITY: A WALK THROUGH HISTORY AND INNOVATION

The day began in Cambridge with a 90-minute private tour of Harvard University, led by current Harvard students. Participants explored the university's iconic landmarks, weaving through centuries of academic excellence and tradition.

Highlights included:

- **Harvard Square** -the vibrant center of campus and city life
- **Old Yard and New Yard**-reflecting Harvard's evolution from colonial roots to modern scholarship
- **Johnston Gate** -the iconic entrance to Harvard Yard
- **John Harvard Statue** -affectionately known as the "Statue of Three Lies"
- **Massachusetts Hall**-Harvard's oldest surviving building
- **Harvard Science Center, Harvard Memorial Church, and the legendary Widener Library**

Through personal anecdotes and student insights, the tour provided an authentic window into the daily rhythm and historic legacy of Harvard.

MIT: INNOVATION AND IMAGINATION IN ACTION

Later in the day, participants made their way to the nearby Massachusetts Institute of Technology (MIT) for an equally inspiring guided tour, hosted by current MIT students many of whom are budding scientists, engineers, and changemakers.

Landmarks visited included:

- **The Great Dome** – the symbolic heart of MIT
- **Stata Center** – an architectural marvel and AI research hub
- **MIT Chapel and Kresge Auditorium** – spaces of reflection and cultural expression
- **Smoot Bridge** - a quirky campus favorite with its unique unit of measurement
- **The Green Building** - MIT's tallest structure and scientific stronghold
- **East and West Campuses** – showcasing innovation, diversity, and student life

The tour offered participants a tangible experience of MIT's pioneering spirit and academic vibrancy.



ARICON CONFERENCE AND BOSTON AWARDS 2025 AT HARVARD FACULTY CLUB - HARVARD UNIVERSITY, MASSACHUSETTS, U.S

On April 11, the much-anticipated ARICON Conference and Boston Awards 2025 was held at the esteemed Harvard Faculty Club. Chaired by *Prof. Dr. Marcus V. Goncalves*, with *Dr. Suela Papagelis* as Vice Chair, the conference brought together a global community of scholars, researchers, and leaders under the theme of innovation, leadership, and collaboration. *Prof. Edward J. Lee* the former Mayor of York and senior researcher of history at Winthrop University South Carolina and *Prof. Michael Del Rossi* being the senior faculty member of University of Maryland International Campus, Maryland, U.S attended the event as the distinguished Guest of Honor. Dr. Mariya H. Nadeem and Dr. Suela papagelis moderated the event along with student ushers *Ms. Jiawen Huang* and *Ms. Meruyert Sadykova* from Boston University.



Scholars from across the world shared their research, including participants from:

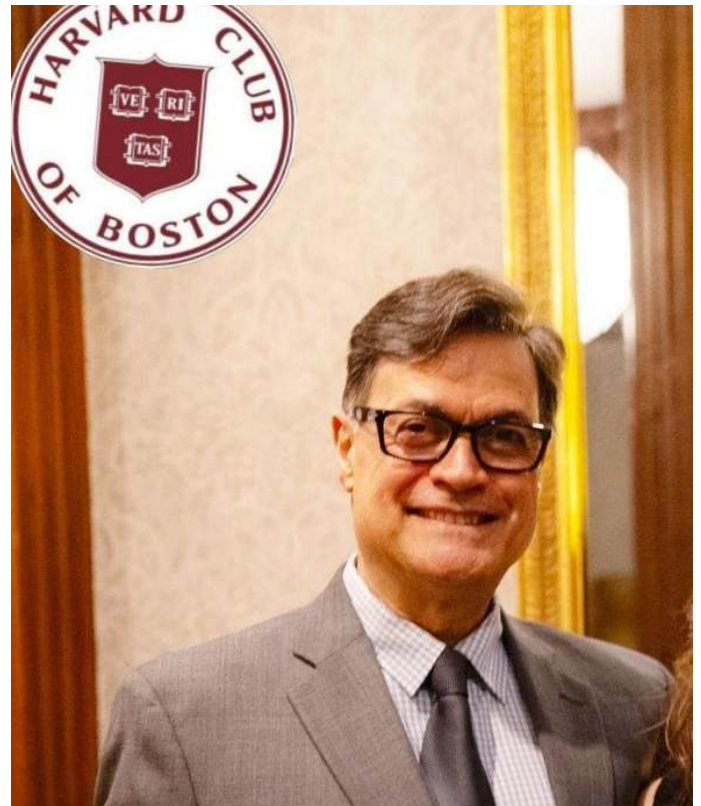
- **South Africa** – Ms. Nozipho Giba-Fosu & Mr. Agyei Fosu
- **India** – Dr. Nidhi Punj & Mr. Arvind Kumar
- **Canada** – Prof. Lorenzo Cherubini
- **Saudi Arabia** – Dr. Rajeh Bati Almasradi
- **USA** - Ms. Maria Fernandez, Mr. Alvaro Dueñas, Ms. Yaiza Grijalba Vicente, Mr. Jaime Aparicio, Ms. Yosefiani D. Tamatur, Ms. Jean P. Saw, and Mr. Bhavik Khandelwal, under the mentorship of Prof. Dr. Marcus V. Goncalves



GUEST OF HONOR



Prof. Michael Del Rossi
 Faculty of Social Sciences
 University of Maryland – Global Campus
 Maryland, U.S.A



Conference Chairperson
Prof. Dr. Marcus Goncalves
 Assoc. Chair of Admin. Science Dept, Boston University, U.S



HONORARY DOCTORATES

As part of the ARICON Conference and Boston Awards 2025, a distinguished ceremony was held to honor global leaders who have made outstanding contributions to their fields. Honorary Doctorates were conferred upon a select group of individuals in recognition of their visionary leadership, innovation, and societal impact. Among the honorees were **Dr. (H.C) Wisely Phiri** for Information Technology, **Dr. (H.C) Aesos Lai** for Brand Development. Recognitions, **Dr. (H.C) Rachel Walton** for Gender Equality & Social Work, **Dr. (H.C) Bakari Steven Machumu** for Media Leadership & Innovation, and **Dr. (H.C) Monica Joseph** for Business-Women Leadership. **Dr. (H.C) Hilda Joseph Nakajumo** was honored for her work in Women Emerging Leadership, **Dr. (H.C) Ahmed Fuad Edha** for Entrepreneurship, and **Adv. Dr. Ajay Singh Rathore** for his contributions to Educational Leadership. This celebration of excellence underscored The Royal Club (Former The Oxford Club) commitment to recognizing global changemakers and fostering impactful leadership across disciplines.

Adding a powerful note of inspiration and empowerment, three exceptional women leaders from Boston were honored for their outstanding contributions and transformative impact in their respective fields.

The honorees included **Ms. Valorie Luther**, who received the **Boston Award for Excellence 2025 in Digital & Marketing Communications**, acknowledging her groundbreaking work and strategic leadership in the digital media landscape. **Dr. Karol Gil-Vasquez** was awarded the **Boston Award for Excellence 2025 in Research & Development**, in recognition of her pioneering efforts and academic contributions in advancing scientific inquiry. **Dr. Nolla Haidar** was honored with the **Boston Award for Excellence 2025 in Marketing & Strategy Consultation** for her visionary guidance and transformative consulting practices across industries.



A CELEBRATION OF GLOBAL TALENT AND COLLABORATION



The tours and the conference together reflected TRC's mission to foster global understanding through academic and cultural exchanges. The Royal Club's commitment to excellence, intellectual curiosity, and international collaboration was deeply felt throughout the event.

"This entire experience from walking through the halls of Harvard and MIT to celebrating extraordinary minds has been nothing short of inspiring," said a TRC member.

As the curtains closed on the ARICON & Boston Awards 2025, participants departed with new knowledge, meaningful connections, and memories of a truly transformative experience in the heart of academia.

SUMMER CELEBRATIONS IN LONDON



KICKING OFF IN ROYAL STYLE: JULY 19TH - A WALK THROUGH A THOUSAND YEARS

The celebrations commenced on **July 19** with a **VIP-only tour of the British Parliament**, offering invited guests a rare behind-the-scenes experience of one of the world's oldest democratic institutions. The **House of Lords and House of Commons** opened their doors to this international delegation, highlighting more than a **millennium of governance, legacy, and architectural marvels**.

Hosted under strict ceremonial protocol, the guests walked the same halls as monarchs, prime ministers, and visionaries an awe-inspiring beginning to the days that followed.

ARICON 2025 KING'S COLLEGE LONDON: ACADEMIC BRILLIANCE UNLEASHED - JULY 21

The celebration's intellectual epicenter arrived on **July 21** with the much-anticipated **ARICON International Conference at King's College London Strand Campus**. Under the patronage of The Royal Club, and managed by LISD, this scholarly summit welcomed global academics, entrepreneurs, researchers, and industry pioneers under one roof.

With panels on **sustainability, innovation, leadership, education, digital transformation, and more**, ARICON 2025 established itself as a **global lighthouse of research and knowledge exchange**, producing groundbreaking insights and international collaborations. Delegates hailed the

London Lights Up with Grand "Summer Celebrations" Hosted by The Royal Club & LISD - An Unforgettable Global Gathering of Leaders, Legacy & Luxury

The British capital came alive this July as **The Royal Club**, in collaboration with the **London Institute of Skills Development (LISD)**, unveiled its spectacular **Summer Celebrations 2025** a dazzling series of high-profile events that brought together thought leaders, changemakers, and dignitaries from **over 15 countries**.

Over four breathtaking days, attendees were immersed in an exclusive showcase of British history, academic brilliance, and elite global networking reaffirming London's place as the heart of diplomacy, legacy, and culture.

event as a hallmark of academic diplomacy.

The research presenters include Prof. Dr. Wannawee Boonkoom, Dr. Duangnapa Srinuntawong and Dr. Jittakorn Wongprasert from Silpakorn University, Thailand; Dr. Nawar Golley from American University of Sharjah, UAE; Ms. Fatima Zaman – the CEO of Care foundation U.K; Ms. AlAnoud I. AlQasem from The University of Manchester, U.K; Dr. Nkem Adeleye from the University of Worcester, U.K; Prof. Dr. Natalya Burkle from Schiller International University Heidelberg, Germany and Ms. Tanushree from Guru Gobind Singh Indraprastha University, New Delhi, India. Mr. Rainer Doemen also presented his research and insights over green economy and sustainable development. Dr. Hanin Alsahli, an English Language Assistant Professor at King Saud bin Abdulaziz University for Health Sciences, was also among the listeners.



THAMES RIVER CRUISE: JULY 22 - THE CELEBRATION SETS SAIL



Just when the city thought it had seen it all **July 22** delivered a **sunset cruise down the River Thames**, an opulent and lively evening as guests enjoyed panoramic views of London's skyline aboard a luxury vessel.

As the **Tower Bridge** lifted in salute, glasses clinked in celebration of friendships old and new. International melodies filled the air, gourmet cuisine delighted palates, and laughter echoed across the deck as **global unity danced against London's shimmering skyline**.

From Big Ben to the Shard, the cruise symbolized not only sightseeing, but the seamless merging of cultures and conversations that defined the Summer Celebrations.

A Global Gathering Like No Other

"This isn't just a celebration," said Dr. Mariya H. Nadeem, Director of Business Development & Communications at LISD. *"It's a movement — of people, purpose, and partnerships. The Royal Club and LISD are building a world where diplomacy, education, and excellence walk hand-in-hand."*



KING'S AWARDS

FOR EXCELLENCE 2025: GLOBAL PRESTIGE, LONDON LEGACY

Representatives from the UK, U.S., Germany, Tanzania, Kenya, Georgia, South Africa, China, Nigeria, Rwanda, Turkey, India, and more were present making the Summer Celebrations a truly global milestone.

The Royal Club, having recently undergone its transformative rebranding from The Oxford Club UK, continues to affirm its place as an elite platform for global leaders, influencers, and institutions.

The Royal Club Unveils King's Awards for Excellence 2025 in a Glittering Ceremony at the House of Lords on July 23, 2025. The grandeur of British heritage met global excellence at the King's Awards for Excellence 2025, held at the iconic House of Lords, Westminster. The prestigious event, masterfully hosted by Mr. Mark Jones, marked a bold new era with the official transformation of The Oxford Club UK into The Royal Club.

The evening commenced with a stirring bagpipe performance by Millie Scott, followed by a networking reception in the Reid Room. As the clock struck 7 PM, guests transitioned to the Attlee Room, where the ceremony officially began. In his opening remarks, Mr. Jones set the tone with a spirited toast to innovation, leadership, and legacy, unveiling the newly rebranded Royal Club as a forward-thinking hub of elite global leadership and sustainability.

Notable Guests of Honor included Lord Paul Martin, celebrated sports leadership icon and Global Vice President of WWK, and Dr. Suela Papagelis, an international business luminary and academic from the U.S.

The heart of the evening featured 19 major awards including 11 honorary doctorates, recognizing

global pioneers across fields such as sustainability, tech, public health, gender advocacy, green economy, arts, and trade. The King's Award for Excellence 2025 was conferred to



Prof. Dr. Irene Khajalia, for excellence in English language teaching. She is founder and CEO of ETI Holding, Georgia's premier English Language Teaching Centre and exclusive Gold Partner of the British Council.



Dr. Rachel Wainaina-Walton, for her work in gender, culture, and diversity. She is trailblazing community leader, author, and innovator whose influence has rippled across the UK and far beyond.



Mr. Rainer Doemen, for his leadership in green economy development. As a Diplom-Finanzwirt, he held senior roles in the German Federal Ministry of Finance and the Federal Court of Auditors with over 20 years in local politics and climate-focused non-profit work in Germany/Europe.



Nika Brunet Milunovic, for nature-based therapy and inclusivity. She is the CEO and Founder of an emerging movement reshaping how we work, heal,

and connect: Calm Nest Collective, a firm dedicated to Sustainable Solutions for Inclusive Workspaces, furthermore a certified Mental Health First Aider, a Yoga RYT500 & Therapeutic Yoga Teacher, A Meditation & Breathwork Facilitator, and proudly Carbon Literate.



Ms. Saritha Wolff, as a trailblazer in fire engineering and youth skills. With over 25 years of unwavering dedication to safety, education, and transformation, she is the first female President of the Institution of Fire Engineers in South Africa. She is also the CEO of Accu-SHERQ Risk Consultants.



Samantha Tauber, as a Gen Z Icon in AI-Powered Art and Music. Recipient of UK Global Talent Visa

for Combined Arts and Artist-in-Residence at Interstellar Foundation, creating music for Universal Peace, Samantha is sending her novel to the Moon by the end of 2025 with NASA's Astrobotics Griffin Lander Mission.

stood at the crossroads of finance, education, and community, transforming not just systems—but lives.

THE EXTRAORDINARY LEADERS WHO HAVE BEEN AWARDED WITH THE HONORARY DOCTORATE ARE



Edwin Wenjie Hu, for Youth-led Technological Innovation. Redefining the future of industrialised construction and urban architecture with multiple degrees earned with distinction in the UK, Edwin is the soul and spirit of three groundbreaking successful start-ups in China.

Dr. Latifah Khamis Honorary Doctorate in Trade and Economic Development. Latifah is the Director General of the Tanzania Trade Development Authority (TanTrade). In addition Dr. Latifah was appointed as the Chairperson of the Chief Executive Officers (CEOs) Forum of State-Owned Enterprises for the 2024/2025 term, and also serves as the Deputy Chairperson of the CEOs Forum in the Ministry of Industry and Trade since 2023.



Dr. Maximus Pheng for Community based Empowerment. For over 28 years, Maximus has



Dr. (H.C) Muhammad Alvin Hiew
Honorary Doctorate in International Business & Strategic Trade

A strategic trade architect, recognized for building international partnerships and redefining business diplomacy across Asia and beyond.



Dr. (H.C) Ong Teck Ping
Honorary Doctorate in Public Policy & Education Innovation

An education reformist and public policy trailblazer shaping inclusive policies for learning and leadership across communities. Currently he is the president of INTERNATIONAL EDUCATION LEGACY FOUNDATION, Director of Lundu Food court Sdn. Bhd. and President of United Asian Economic Chamber of Commerce (UAECC)



Dr. (H.C) Eric Moskwa
Honorary Doctorate in Science & Technology
Celebrated for leading advancements in intelligent

systems and digital manufacturing across Europe and Asia. Eric is the Managing Director of RHEIN-KOESTER Institute for Education and Digitalization Bavaria and Director of BMWi Research Projects (ZIM) in cooperation with the Deggendorf Institute of Technology.



Dr. (H.C) Lady Astrid Arens
Honorary Doctorate in Environmental Sustainability & Leadership

A global sustainability champion with four decades of advocacy across diplomacy, business, and ecological innovation. Founder of The VOICE, Global Sustainability Leader for Mindatorium - Los Angeles, U.S and recipient of the 2024 U.S. Presidential Lifetime Achievement Award. A BWA Senator and Foreign Trade Advisor to the United States (2023).



Dr. (H.C) Richard Kubu

Honorary Doctorate in Aviation Operations & Leadership

Richard is a dynamic and results-driven entrepreneur with over two decades of experience in engineering, consulting, and entrepreneurial leadership. Proven expertise in managing complex engineering projects, strategic business development, and operational excellence. Adept at driving innovation and fostering growth in multinational organizations. Currently serving as Managing Partner & Chairman at TWINSTAR AVIATION LIMITED



Dr. (H.C) Enock Mathebula

Honorary Doctorate in Mining Industry – Project Management

Recognized for pioneering efforts in mining excellence, safety, and industrial empowerment in South Africa. Enock is the MD of Bora Mining Services, Springbok Super Cleaners, and Bora Engineering with a blueprint in excellence and empowerment.



Dr. (H.C) Abdirahman Mohamed

Honorary Doctorate in Chemical Engineering

A petroleum industry titan and sustainable energy strategist impacting East African energy landscapes. Managing Director of Lake Oil Limited, And now, the Founder and Managing Director of the bold and future-facing Petro Seven Limited.



Dr. Dr. (H.C) Dipankar Acharya

Honorary Doctorate in Insurance & Risk Management

An African insurance trailblazer with over three decades of leadership transforming the insurance sector across East Africa. Currently serving as CEO of APA Insurance Company Kenya since July 2024.



Dr. (H.C) Naomi Adam Serbantez
Honorary Doctorate in Public Health

USAID Rwanda’s leading voice in public health and malaria prevention, impacting lives at scale across Africa. She has vast experience as USAID Rwanda – Resident Advisor & Malaria Team Lead, senior global health leader with over 15 years of progressive experience in Public health sector.



Dr. (H.C) Jude O Ediae
Honorary Doctorate in Humanities

Celebrated for his cultural and educational influence, championing values of inclusivity, ethics, and compassion. Currently he is the CHIEF EXECUTIVE OFFICER of GYMHA in Australia.



Dr. (H.C) Jennifer Karina
Honorary Doctorate in Environmental, Social & (Corporate) Governance (ESG)

A governance expert and social entrepreneur

championing equity, transformation, and sustainable impact. ICF Certified Professional Coach, a Board & Governance Expert, and a Master Practitioner in Energy Leadership. She has been recognised in Forbes as an accomplished woman CEO.

In an emotional post-dinner close, **Lord Paul Martin** was presented with a **Guest of Honor Souvenir** and the **King’s Award for Excellence in Sports Sciences**, followed by a standing ovation for **Dr. Suela Papagelis**, who also received a commemorative souvenir in appreciation of her remarkable contributions.

Meticulously coordinated by **Event Manager Naomi Saunders**, with **Sophie Bosiger** assisting award presentations and **Rafael Ribeiro** ensuring smooth AV operations, the ceremony was flawlessly executed and beautifully captured by videographer **Frank**.

The King’s Awards for Excellence 2025 stood not only as a night of accolades but as a testament to human achievement, courage, and visionary leadership on a global scale. As the sun set on this majestic series of events, one thing became clear London didn’t just host a summer celebration; It hosted history in the making.

SUSTAINABLE BUSINESS IN THE CURRENT ERA

In today's rapidly changing world, sustainability is no longer a choice but a necessity for businesses aiming to thrive. With the increasing awareness of climate change, environmental degradation, and social inequality, sustainable business practices have moved to the forefront of global corporate agendas. Companies are now expected to go beyond profit-making and take responsibility for their environmental and social impacts.

Sustainable businesses focus on long-term value creation by integrating environmental, social, and governance (ESG) principles into their operations. This includes reducing carbon emissions, minimizing waste through circular economy models, conserving resources, ensuring ethical supply chains, and fostering inclusive workplaces. These strategies not only help protect the planet but also appeal to modern consumers who prioritize purpose-driven brands.

The shift toward sustainability is also driven by investors who favor businesses with strong ESG performance, recognizing that such companies are better positioned for long-term success and risk management. Regulatory bodies worldwide are increasing pressure on corporations to disclose sustainability metrics and reduce their environmental impact, further reinforcing the importance of sustainable practices.



Innovation plays a key role in this transformation. Businesses are investing in green technologies, digital solutions, and eco-friendly product designs that align with sustainability goals. From startups to multinational corporations, the message is clear: sustainability is central to resilience and growth in the 21st century.

Ultimately, embracing sustainability enables businesses to not only contribute to global well-being but also gain a competitive edge, build trust, and secure a lasting presence in a responsible future economy.

THE ROYAL CLUB MEMBERSHIP



***in case of any award winner, you'll be entitled to a lifetime.
The Royal Club membership***

- Director's Circle Membership designates you as a **Non-Executive Director** of this elite The Royal Club.
- Membership refers to inclusion in the TRC Hall of Fame** and a full-page article in the **TRC Accolade** bi-annual magazine.
- Members receive a ***bespoke trophy***, **personalised digital logo
- personalised digital certificate
- Higher-tier packages offer additional perks like front-cover logo placement
- social media spotlight

Why It's Unique

This isn't a traditional club membership offering social, leisure, or access-based benefits. Instead, it's positioned as a prestige-oriented opportunity ideal for individuals or organizations seeking recognition and visibility through publication, branding, and elite acknowledgement.

OXFORD LEADERSHIP AWARDS

2025 U.K



9TH DECEMBER 2025

NOMINATIONS OPEN

(Email CV to awards@theroyalclub.uk)

 **Oxford Town Hall, U.K**

Sponsored by



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ROYAL AWARDS FOR EXCELLENCE 2025



📍 Oxford Town Hall, U.K

9TH DECEMBER 2025

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**Abstract
Submission Deadline**
15th October 2025

CONFERENCE DATES
8th - 9th December 2025



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